## KEY I.D. TM NEEDS

TO GET IT RIGHT: by using data and evidence to evaluate and compare solutions before choosing the best one.

TO KNOW WHY: by understanding the purpose and related reasoning and justification.

FEEDBACK: to get reassurance and have the opportunity for clarification around standards/priorities.



ACCEPTANCE: of feelings, thinking and approach, without having to justify or explain to others.

A NON-JUDGEMENTAL ENVIRONMENT: where everyone's contribution is equally valued.

CONSCISENESS: a summary and answers versus the detail, explanation and examples.

A CLEAR PICTURE: to be able to visualize the end result and/or outcome.

TANGIBLE RESULTS: to be personally involved/hands-on in building things with essential and useful outcomes.

OPENNESS: direct, literal communication and an environment where people do what they say.



TO MAKE IT IDEAL: in alignment with beliefs, values and vision.

TO BE GIVEN THE BENEFIT OF THE DOUBT: to have underlying intentions and motives recognized and acknowledged.

LEVERAGE: to ensure that effort, time and energy have multiple and exponential outputs and benefits.

THE PLAN: including context, structure, timelines, roles and details of contingencies.

TO HAVE THINGS RUNNING SMOOTHLY: to have everything, including the people dynamics, organized and on track.

TO MAKE PROGRESS: and have time to build momentum free from changes and interruptions.



FREEDOM: to experiment, keep the options open, and have flexibility in achieving goals.

VARIETY: to be able to change focus between different activities, roles, people and pace.

QUICK WINS: to start straightaway and achieve short-term goals and milestones.

NEW CHALLENGES: big, exciting, inspiring and urgent... to make the impossible possible.

POSITIVE ENERGY: a fun and stimulating atmosphere and the opportunity to brainstorm ideas.

SIMPLICITY: to focus on the bottomline to make things easier and move quickly.



TO FEEL CERTAIN: before committing or making a decision and to strive to eliminate or mitigate risks.

SUBSTANCE: a credible and logical approach that speaks for itself.

TO ELIMINATE PRESSURE: to be able to operate at own pace without feeling rushed.



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## I.D. NEEDS<sup>TM</sup> SUMMARY

- To understand why
- Data, evidence and proof
- To work out the right way yourself
- Feedback and reassurance
- Fairness and justice
- Complex problems to solve
- To work towards the best
- To develop and share expertise
- Continual improvement



- > Unconditional encouragement
- To be accepted and not judged
- > To get it right the first time
- Future focus vs. past analysis
- The answers upfront
- An inclusive environment
- To act on 'sense of knowing'
- Not to have to justify/explain
- To operate without prejudice

- A clear picture
- For what is promised to happen
- An open, candid environment
- To deal with real/critical issues
- > To understand how things work
- Tangible/useful/quality outcomes
- Personal involvement and 'to do'
- Literal/explicit communication
- To use ALL you have to offer



- > To pursue the ideal
- To fully leverage input/thinking
- > The benefit of the doubt
- Mental vs. physical contribution
- > Diplomacy/discretion/timing
- Recognition of the 'intangibles'
- To connect at a deeper level
- To align on values/beliefs/vision
- > Behind-scenes input recognized

- To finish what is started
- The whole/bigger picture
- Clear expectations
- A well-scoped plan
- Guidance/instruction/precedent
- Advance notice
- Harmony
- To have things running smoothly
- Progress and momentum



- > To start and finish in one go
- Variety
- Spontaneity
- To pioneer/find a different way
- Goals not processes
- Freedom/flexibility to change
- To keep options open
- To tailor approach/outcomes
- To see things as exceptions

- New 'impossible' challenges
- A stunning first impression!
- A fun/dynamic atmosphere
- Positivity, hope and optimism
- Urgency, passion, excitement
- Simplicity and the bottom line
- Inspire/be inspired by interaction
- Committed outcomes/deadlines
- > To win big!



- Certainty before committing
- A logical approach
- A quiet, calm environment
- To avoid being pressured/rushed
- To operate at own pace
- To eliminate risks
- To drive sustainable outcomes
- Substance and not hype
- To deliver on obligations

